

Congress of the United States
Washington, DC 20515

September 28, 2007

Mr. Michael J. McCulley
President and Chief Executive Officer
United Space Alliance
600 Gemini
Houston, TX 77058

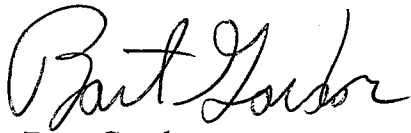
Dear Mr. McCulley:

We have been watching the ongoing contract negotiations between the United Space Alliance (USA) and the International Association of Machinists and Aerospace Workers (IAM) with interest and want to encourage your efforts to reach an agreement in a timely manner. While we appreciate your efforts to achieve cost savings in the program, we also feel it is important that the workforce obtain a fair and equitable settlement in these negotiations.

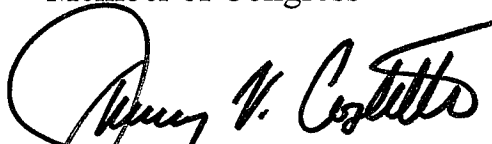
Both USA and the IAM have long played important roles in the conduct of NASA's Space Shuttle program, and the nation is counting on a continuation of that productive partnership to ensure that the remaining Shuttle missions are carried out safely and successfully. A good working relationship between labor and management will be essential to meeting the challenges of the next three years. It is our sincere hope that you return to the bargaining table and work with the federal mediator to seek a fair resolution to the current contract dispute. If we are to transition smoothly from the Space Shuttle program to the Ares/Orion program, we will need the talents and experience of this workforce. It is in the best interests of these programs and our leadership as a nation that a fair and equitable agreement be reached.

The entire Space Shuttle team can take pride in its accomplishments. We look forward to a continuation of that commitment to excellence throughout the remainder of the Shuttle program and into meeting the future challenges of America's space program.

Sincerely,




Bart Gordon
Member of Congress



Jerry Costello
Member of Congress



Nick Lampson
Member of Congress



Steve Rothman
Member of Congress



Charlie Melancon
Member of Congress



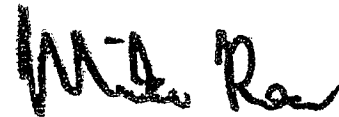
Lynn Woolsey
Member of Congress



Mark Udall
Member of Congress



David Wu
Member of Congress



Mike Ross
Member of Congress



Ben Chandler
Member of Congress



Brian Baird
Member of Congress



Brad Miller
Member of Congress

Dan Lipinski

Dan Lipinski
Member of Congress

Jerry McNerney

Jerry McNerney
Member of Congress

George Miller

George Miller
Member of Congress

Al Green

Al Green
Member of Congress

Russ Carnahan

Russ Carnahan
Member of Congress

Harry E. Mitchell

Harry Mitchell
Member of Congress

Charlie A. Wilson

Charlie Wilson
Member of Congress

Gene Green

Gene Green
Member of Congress

Laura Richardson

Laura Richardson
Member of Congress

Sheila Jackson-Lee

Sheila Jackson-Lee
Member of Congress

Chet Edwards

Chet Edwards
Member of Congress