

**Congress of the United States**  
**Washington, DC 20515**

September 28, 2007

Mr. Michael J. McCulley  
President and Chief Executive Officer  
United Space Alliance  
600 Gemini  
Houston, TX 77058

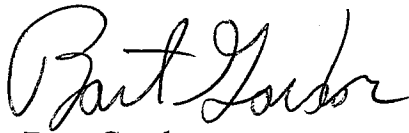
Dear Mr. McCulley:

We have been watching the ongoing contract negotiations between the United Space Alliance (USA) and the International Association of Machinists and Aerospace Workers (IAM) with interest and want to encourage your efforts to reach an agreement in a timely manner. While we appreciate your efforts to achieve cost savings in the program, we also feel it is important that the workforce obtain a fair and equitable settlement in these negotiations.

Both USA and the IAM have long played important roles in the conduct of NASA's Space Shuttle program, and the nation is counting on a continuation of that productive partnership to ensure that the remaining Shuttle missions are carried out safely and successfully. A good working relationship between labor and management will be essential to meeting the challenges of the next three years. It is our sincere hope that you return to the bargaining table and work with the federal mediator to seek a fair resolution to the current contract dispute. If we are to transition smoothly from the Space Shuttle program to the Ares/Orion program, we will need the talents and experience of this workforce. It is in the best interests of these programs and our leadership as a nation that a fair and equitable agreement be reached.

The entire Space Shuttle team can take pride in its accomplishments. We look forward to a continuation of that commitment to excellence throughout the remainder of the Shuttle program and into meeting the future challenges of America's space program.

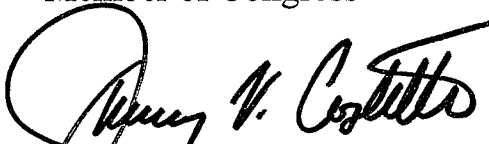
Sincerely,



Bart Gordon  
Member of Congress



Mark Udall  
Member of Congress



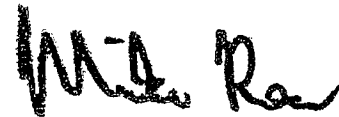
Jerry Costello  
Member of Congress



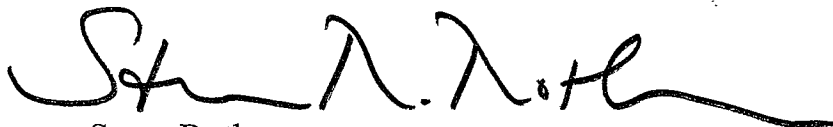
David Wu  
Member of Congress



Nick Lampson  
Member of Congress



Mike Ross  
Member of Congress



Steve Rothman  
Member of Congress



Ben Chandler  
Member of Congress



Charlie Melancon  
Member of Congress



Brian Baird  
Member of Congress



Lynn Woolsey  
Member of Congress



Brad Miller  
Member of Congress

*Dan Lipinski*

Dan Lipinski  
Member of Congress

*Jerry McNerney*

Jerry McNerney  
Member of Congress

*George Miller*

George Miller  
Member of Congress

*Al Green*

Al Green  
Member of Congress

*Russ Carnahan*

Russ Carnahan  
Member of Congress

*Harry E. Mitchell*

Harry Mitchell  
Member of Congress

*Charlie A. Wilson*

Charlie Wilson  
Member of Congress

*Gene Green*

Gene Green  
Member of Congress

*Laura Richardson*

Laura Richardson  
Member of Congress

*Sheila Jackson-Lee*

Sheila Jackson-Lee  
Member of Congress

*Chet Edwards*

Chet Edwards  
Member of Congress