

**International  
Association of  
Machinists and  
Aerospace Workers**



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Upper Marlboro, MD 20772-2687

Area Code 301-967-4500

OFFICE OF THE INTERNATIONAL PRESIDENT

January 18, 2023

Mr. Roy C. Harvey  
President and Chief Executive Officer  
Alcoa Corporation  
201 Isabella Street (Suite 500)  
Pittsburg, PA 15212

Dear Mr. Harvey:

On behalf of 600,000 active and retired members of the International Association of Machinists and Aerospace Workers (IAMAW) and the 700 IAM members formerly employed at your Alcoa Intalco Works aluminum smelter, I write to urge you to work with the IAMAW and all parties to pause the planned demolition of the Intalco smelter with the goal of restarting this vitally important facility.

Since the curtailment of the Intalco smelter more than two years ago, the IAMAW has worked to assemble a coalition of support who understand the importance of preserving a domestic aluminum industry in the United States and the critical role the Intalco Works smelter in Ferndale, Washington plays. Thanks in large part to the IAMAW's advocacy and coalition building, Congress included critical support for domestic aluminum producers in the recently passed Inflation Reduction Act (IRA). These aluminum industry-focused provisions in the IRA have created a path forward for this facility to reopen and once again start producing strategically important domestic aluminum and put more than 700 IAMAW members back to work in Ferndale.

With the passage of the IRA, the IAMAW assembled a management, investment and advocacy team that came very close to achieving our goal of restarting the smelter under new ownership/management. Unfortunately, with electricity prices recently spiking in the Northwest the lead investor involved in the restart of Intalco Works concluded they could not proceed with the project. Undeterred, the IAMAW and other supporters of the project went to work to find a new lead investor. That work is currently ongoing, and real progress is being made, but the IAMAW needs more time for a new investor to perform their due diligence. On behalf of the IAMAW, the workforce at Intalco Works, the Ferndale community and the nation at large; we urge you to pause the proposed demolition of the Intalco Works.

The IAMAW and the Intalco Green Aluminum team respectfully asks to meet with you and your team as soon as possible to outline a path forward to restarting the Intalco Works smelter.

Sincerely,

Robert Martinez, Jr.  
International President

cc: President Biden  
Governor Inslee  
WA delegation  
Secretary Granholm